

# Navigating the financial impact of load shedding on South African hotels

By <u>Sam Nassimov</u> 28 Jul 2023

South Africa has been grappling with ongoing electricity supply challenges leading to frequent power outages. These interruptions have far-reaching implications for various sectors, but have particularly impacted the hospitality industry as it relies heavily on a consistent power supply to provide quality services to guests.



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Amidst these power disruptions, I'd like to break down the effects of load shedding on hotels and the challenges we face in providing a seamless guest experience.

# The high cost of generators

Load shedding poses significant financial challenges for South African hotels, disrupting operations, compromising guest experiences, and imposing financial burdens. As it forces us to rely on generators to maintain essential services during power outages, the costs associated with acquiring, operating and maintaining generators pose significant challenges to a hotel's profitability.

For hotels, these outages can disrupt essential services such as lighting, heating, air conditioning, refrigeration, and security systems. Consequently, hotels are forced to rely on backup power sources, primarily diesel generators that serve as a lifeline, to bridge the gap during load shedding periods.

However, they come with significant financial implications. The acquisition, installation, and maintenance costs of generators can place a considerable burden on hotels, impacting our bottom line in several ways:

- 1. **Capital expenditure**: Investing in generators requires a substantial upfront cost. Depending on the size and capacity needed, the cost can range up to millions of rands. For smaller hotels, this financial burden may strain available resources, limiting investment in other critical areas.
- 2. **Ongoing fuel costs**: With load shedding becoming a frequent occurrence, hotels must factor in the continuous expenditure on fuel to generate electricity. This added operational cost can quickly accumulate, especially during extended periods of load shedding, putting additional pressure on hotel budgets.
- 3. **Maintenance and repairs**: The cost of servicing, repairing, and replacing parts to ensure optimal performance and longevity can be substantial. Hotels must allocate funds for routine inspections, filter replacements, engine overhauls, and any unexpected breakdowns, adding to their overall operating expenses.
- 4. **Environmental impact**: Generators contribute to carbon emissions and air pollution so those hotels that are committed to sustainability may face reputational challenges by relying on generators, impacting their brand image and potentially deterring eco-conscious guests.

#### **Operational disruptions**

Load shedding poses significant operational challenges for hotels. With power outages occurring unexpectedly and without a fixed schedule, hotels are forced to rely on backup generators to maintain essential services. However, generators are expensive to maintain and operate, and they may not always be able to sustain the entire facility, leading to disruptions in various areas such as elevators, air conditioning, lighting, and water supply.

#### Guest comfort and experience

The comfort and satisfaction of guests are paramount to the success of any hotel. Load shedding can harm guest experience, as power outages disrupt essential services and amenities.

Guests may experience inconveniences such as the inability to charge electronic devices, limited access to hot water, and insufficient lighting in rooms and common areas. Such disruptions can result in negative reviews, decreased guest satisfaction, and potential loss of future bookings.

# **Business interruption**

Hotels heavily rely on electricity to run their operations smoothly. Load shedding can hamper hotel business activities, especially those dependent on reliable power supply, such as restaurants, bars, spas, and conference facilities. Cancelled events, reduced occupancy rates, and potential revenue losses are significant concerns for hotel owners and management. In addition, the cost of fuel for backup generators and maintenance expenses further strain their budgets.

# Sustainable practices and environmental impact

South Africa's energy crisis highlights the need for sustainable practices, and hotels are increasingly expected to adopt environmentally friendly measures. Load shedding compels hotels to rely heavily on non-renewable energy sources, such

as diesel generators, which contribute to increased carbon emissions. This contradicts efforts to reduce the hospitality industry's environmental footprint and meet sustainability goals.

#### Mitigating the financial impact

To minimise the adverse effects of load shedding, hotels in South Africa can implement the following strategies:

- 1. **Invest in renewable energy sources**: Hotels can consider installing solar panels or exploring other renewable energy alternatives to reduce dependence on the national grid during power outages.
- 2. **Energy management systems**: Implementing energy-efficient technologies, such as smart lighting and HVAC systems, can help hotels optimize energy consumption and minimise the impact of load shedding.
- 3. **Back-up power infrastructure**: Hotels should ensure their backup generators are well-maintained, regularly serviced, and capable of supporting essential operations during extended power outages.
- 4. **Communication and transparency**: Hotels should communicate load shedding schedules to guests, providing them with necessary information and alternative arrangements to minimise inconveniences.
- 5. **Staff training and emergency preparedness**: Hotel staff should be adequately trained to handle emergency situations and effectively assist guests during power outages. Clear protocols and contingency plans should be in place to ensure the safety and comfort of guests.

Hotels must immediately find innovative solutions to mitigate the impact of power outages, including investing in renewable energy, implementing energy-efficient technologies, and ensuring robust backup options.

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